

**FINANCES AND FACILITIES**

**LEHMAN COLLEGE ANNUAL BUDGET DISTRIBUTION (IN THOUSANDS OF DOLLARS)**

| <b>BUDGET ALLOCATION</b>       | <b>F'15</b>    | <b>F'16</b>    | <b>F'17</b>    | <b>F'18</b>    | <b>F'19</b>    |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| Revenue Target                 | 62,949         | 65,918         | 68,353         | 70,688         | 77,005         |
| <b>Based Allocation</b>        | <b>81,277</b>  | <b>84,739</b>  | <b>84,949</b>  | <b>89,180</b>  | <b>97,644</b>  |
| Budget Reduction               |                | (2,542)        | (1,699)        | (892)          | (459)          |
| Compact Funds (net)            | 2,970          | —              | —              | —              | —              |
| Lump Sums & Other Items        | 5,539          | 6,219          | 27,981         | 8,915          | 6,794          |
| <b>Campus Based Allocation</b> | <b>89,785</b>  | <b>88,415</b>  | <b>111,231</b> | <b>97,204</b>  | <b>103,979</b> |
| Other Resources                | 46,585         | 47,947         | 51,143         | 52,437         | 54,212         |
| Collections O/(U) Target       | 912            | 2,935          | 2,981          | 6,379          | 5,310          |
| <b>Total Operating Budget</b>  | <b>137,283</b> | <b>139,297</b> | <b>165,355</b> | <b>156,020</b> | <b>163,502</b> |

**EXPENSES**

| <b>Instructional and Instructional Support</b> |                |                |                |                |                |
|--|----------------|----------------|----------------|----------------|----------------|
| Full-Time Personnel                            | 41,729         | 42,067         | 52,768         | 46,602         | 47,991         |
| Adjuncts                                       | 7,224          | 7,977          | 11,783         | 12,886         | 13,765         |
| <b>Educational Outreach</b>                    |                |                |                |                |                |
| SEEK   | 451            | 479            | 753            | 667            | 704            |
| Adjuncts                                       | 1,885          | 1,921          | 2,364          | 1,738          | 1,962          |
| <b>Other Expenses</b>                          |                |                |                |                |                |
| Library  | 1,486          | 1,518          | 2,064          | 1,775          | 1,805          |
| Student Services                               | 5,358          | 5,753          | 7,345          | 6,546          | 7,060          |
| Organized Research                             | 242            | 232            | 281            | 276            | 306            |
| Organized Activities                           | 662            | 594            | 908            | 873            | 874            |
| Extension & Public Serv.                       | 1,327          | 1,164          | 1,361          | 1,065          | 1,222          |
| Administration                                 | 10,133         | 10,134         | 13,759         | 10,797         | 10,592         |
| Maintenance and Oper.                          | 7,560          | 7,908          | 10,993         | 8,694          | 8,419          |
| <b>TOTAL F/T Personnel</b>                     | <b>68,949</b>  | <b>69,849</b>  | <b>90,231</b>  | <b>77,295</b>  | <b>78,972</b>  |
| <b>TOTAL Adjuncts</b>                          | <b>9,108</b>   | <b>9,898</b>   | <b>14,148</b>  | <b>14,624</b>  | <b>15,727</b>  |
| Temporary Services Help                        | 3,328          | 3,237          | 4,487          | 4,032          | 4,301          |
| OTPS (Equip./Supplies)                         | 6,958          | 6,532          | 6,128          | 6,314          | 6,575          |
| Other Expenses                                 | 46,585         | 47,947         | 51,143         | 52,437         | 54,212         |
| <b>Total Expenses</b>                          | <b>134,929</b> | <b>137,463</b> | <b>166,137</b> | <b>154,703</b> | <b>159,787</b> |
| <b>Surplus (Deficit)</b>                       | <b>2,355</b>   | <b>1,834</b>   | <b>(782)</b>   | <b>1,317</b>   | <b>3,715</b>   |
| <b>Year-End Balance</b>                        | <b>5,077</b>   | <b>6,911</b>   | <b>6,129</b>   | <b>7,445</b>   | <b>9,614</b>   |

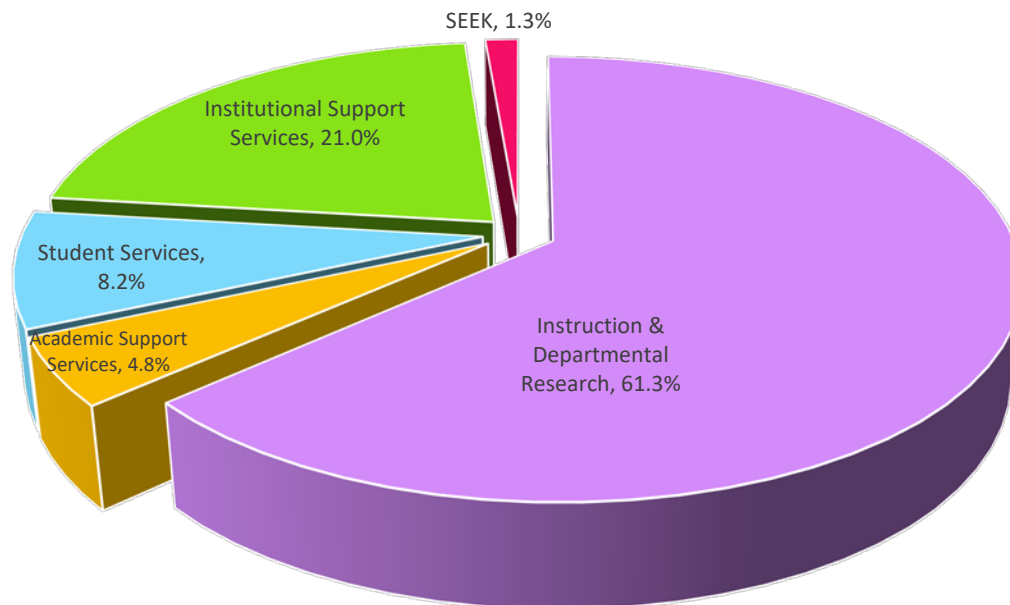
**FINANCES AND FACILITIES**

**LEHMAN COLLEGE ANNUAL BUDGET DISTRIBUTION (CONTINUED)**

**OTHER RESOURCES INCLUDING TECHNOLOGY FEE, PHILANTHROPY, NON-TAX LEVY AND CENTRALLY ADMINISTERED RESOURCES**

| OTHER RESOURCES                         | F'15          | F'16          | F'17          | F'18          | F'19          |
|---|---------------|---------------|---------------|---------------|---------------|
| Technology Fee                          | 1,928         | 1,851         | 1,609         | 2,360         | 2,806         |
| Philanthropy                            | 1,369         | —             | —             | —             | —             |
| <b>Centrally Administered Resources</b> |               |               |               |               |               |
| Building Rentals                        | 774           | 795           | 809           | 891           | 918           |
| Energy                                  | 5,093         | 6,496         | 5,149         | 5,257         | 5,260         |
| Fringes                                 | 35,070        | 37,506        | 41,082        | 42,130        | 43,610        |
| Student Financial Aid                   | 1,299         | 1,299         | 1,374         | 1,799         | 1,618         |
| Centralized Purchasing                  | 1,051         | —             | 1,120         | —             | —             |
| <b>TOTAL</b>                            | <b>43,288</b> | <b>46,096</b> | <b>49,534</b> | <b>50,077</b> | <b>51,406</b> |
| <b>TOTAL OTHER RESOURCES</b>            | <b>46,585</b> | <b>47,947</b> | <b>51,143</b> | <b>52,437</b> | <b>54,212</b> |

Fall 2019 College Spending Compared to Campus Based Budget



*\*Academic Support Services includes Library, Organized Research, Organized Activities, and Extension & Public Services; Institutional Support Services includes Administration and Maintenance & Operations*