Financial Statements for year ended June 30, 2011

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## Item 1 - Management's Discussion and Analysis

The intent of the Student Child Care Center at Lehman College, Inc. management's discussion and analysis (MD&A) is to provide readers with a comprehensive overview of the Student Child Care Center's net assets and changes in net assets for the year ended June 30, 2011. Since this MD&A is designed to focus on current activities, resulting changes, and currently known facts, it should be read in conjunction with the accompanying audited financial statements and related footnotes.

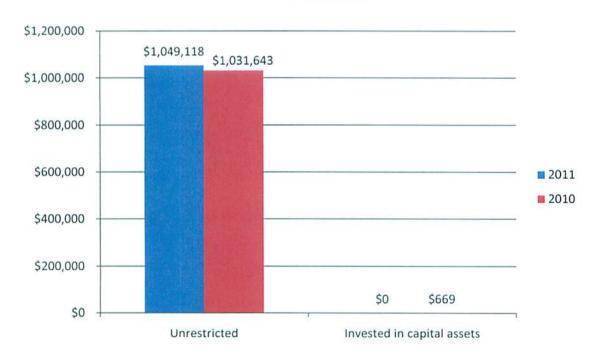
#### FINANCIAL HIGHLIGHTS

- The Student Child Care Center's investment pool increased by \$28 thousand or 21% due to a combination of the reinvestment of interest and dividends, realized gain and appreciation in market value of the investment pool.
- The Student Child Care Center's operating expenses increased by \$18 thousand or 3.3% primarily due to an increase in personnel costs.

#### FINANCIAL POSITION

The Student Child Care Center's financial position, as a whole, remained steady during the fiscal year ended June 30, 2011. Its net assets increased by approximately \$17 thousand or 1.6% over the previous year. The change resulted primarily from an increase in unrestricted net assets. The following graph illustrates the comparative change in net assets by category for fiscal years 2011 and 2010:

#### **Net Assets**



The Student Child Care Center's net asset amount (the difference between assets and liabilities) is one way to measure the Student Child Care Center's financial health or financial position.

#### STATEMENT OF NET ASSETS

The Statement of Net Assets includes the Student Child Care Center's assets and liabilities using the accrual basis of accounting. The following table summarizes the Student Child Care Center's assets, liabilities and net assets as of June 30, 2011:

	2011	2010	Dollar Change	Percentage Change
ASSETS			•	•
Current assets	\$1,175,151	\$1,119,483	\$55,668	5.0%
Non -current, Capital assets	-	669	(669)	(100)%
Total assets	\$1,175,151	\$1,120,152	\$ 54,999	4.9%
LIABILITIES				months a
Current liabilities	\$126,033	\$87,840	\$38,193	43%
Total liabilities	\$126,033	\$87,840	\$38,193	43%
NET ASSETS				
Unrestricted	\$1,049,118	\$1,031,643	\$17,475	1.7%
Invested in capital assets	-	669	(669)	(100)%
Total net assets	\$1,049,118	\$1,032,312	\$16,806	1.6%

At June 30, 2011, the Student Child Care Center's total net assets increased by \$17 thousand or 1.6%.

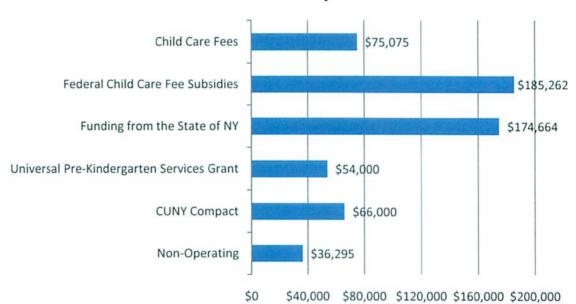
During 2011, current liabilities increased by \$38 thousand or 43% due to an increase in the cost of child care services payable at June 30, 2011.

#### STATEMENT OF REVENUES, EXPENSES AND CHANGE IN NET ASSETS

The Statement of Revenues, Expenses and Changes in Net Assets present the operating results of the Student Child Care Center, as well as non-operating revenues and expenses. The major components of revenues are presented below:

#### REVENUES

# 2011 Revenue by Source



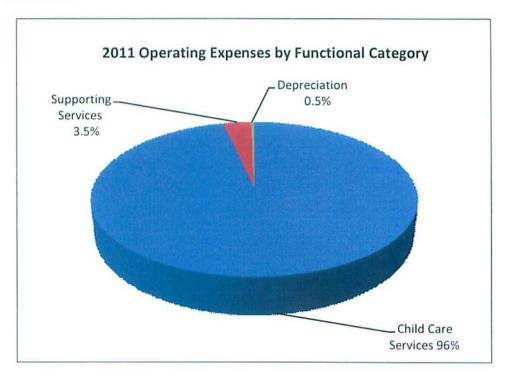
Operating		2011	2010		Dollar Change	Percentage Change
Child Care		75,075	\$ 88,999	\$	(13,924)	-15.65%
Federal Child Care fee subsidies		185,262	183,692		1,570	0.85%
Funding from the State of New York		174,664	174,664			0.00%
Universal Pre-Kindergarten Services Grant		54,000	50,004		3,996	7.99%
CUNY Compact		66,000	66,000		-	0.00%
Total		555,001	563,359		(8,358)	-1.48%
Non-Operating		36,295	 22,948		13,347	58.16%
Total Revenues	\$	591,296	\$ 586,307	\$	4,989	0.85%

The Student Child Care Center's total revenues for fiscal year 2011 were \$591.3 thousand, an increase of \$5 thousand over the prior year. Federal and State funding represents 31% and 30%, respectively, of the total revenue. The Student Child Care Center is dependent upon this support to carry out its operations. The overall increase in Child Care was an increased in student enrollment.

## Item 1 - Management's Discussion and Analysis

The increase in non-operating revenues was primarily due to the recognition of realized and unrealized gains of approximately \$27 thousand on investments in 2011 versus approximately \$13 thousand in realized and unrealized in 2010.

#### **OPERATING EXPENSES**



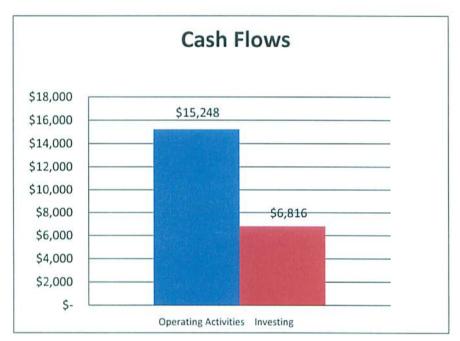
#### **OPERATING EXPENSES**

				Dollar	Percentage
2011			2010	Change	Change
\$	554,034	\$	535,926	\$ 18,108	3.38%
	19,787		18,960	827	4.36%
	669		1,339	(670)	-50.06%
\$	574,490	\$	556,225	\$ 18,265	3.28%
	\$	\$ 554,034 19,787 669	\$ 554,034 \$ 19,787 669	\$ 554,034 \$ 535,926 19,787 18,960 669 1,339	\$ 554,034 \$ 535,926 \$ 18,108 19,787 18,960 827 669 1,339 (670)

Total expenses for fiscal year 2011 were \$574.5 thousand, an increase of approximately \$18 thousand or 3.3% compared to the previous year. Child Care Services expenses increased \$18 thousand or 3.4%, primarily due to an increase in personnel costs due to an increase in clerical personnel.

#### CASH FLOWS

The Statement of Cash Flows provides information about cash receipts and cash payments during the year. This statement assists users in assessing the Student Child Care Center's ability to generate net cash flows and its ability to meet its obligations as they come due. The following summarizes the Student Child Care Center's cash flows for the year ended June 30, 2011:



Cash receipts relating to operating activities consist primarily of funding from the Federal and State governments. Cash outlays to Imagine Early Learning Centers, LLC, providers of child care services account for 96.4% of the total operating disbursements. Overall, net cash increased by approximately \$22 thousand.

Investing activities primarily include proceeds from sales and maturities of investments, interest and dividends on investments and purchase of investments.

#### ECONOMIC FACTORS THAT MAY AFFECT THE FUTURE

In October 2011, the City University of New York ("CUNY") finalized a contract for the construction of a new child care facility on the Lehman College campus. Construction of the new facility commenced in November 2011 and is expected to be completed during fiscal 2012. Construction costs related to this facility will be funded by CUNY and New York State.

The Student Child Care Center receives a substantial amount of its support from the Federal Government, New York State and other funding such as the Universal Pre-Kindergarten Services Grant. A significant reduction in levels of this support, if it were to occur, could have a significant effect on Student Child Care Programs and Activities.







#### Independent Auditor's Report

To the Board of Directors
Student Child Care Center at Lehman College, Inc.

We have audited the accompanying statement of net assets of the Student Child Care Center at Lehman College, Inc. as of June 30, 2011 and 2010, and the related statements of revenues, expenses and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Student Child Care Center at Lehman College, Inc. at June 30, 2011 and 2010, and its revenues, expenses and changes in net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis referred to in the accompanying index, is not a required part of the basic financial statements but is supplementary information required by the Government Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

# PKF O'Connor Davies

January 20, 2012

## Statement of Net Assets

		June 30		
	_	2011		2010
Assets	_		_	
Current assets				
Cash and cash equivalents (note 2)				
Checking account	\$	279,777	\$	257,713
Certificate of deposit		350,000		350,000
Total cash and cash equivalents	_	629,777		607,713
Certificate of deposit	_	103,559		102,529
Accounts receivable	_		_	
Federal grant programs		179,378		170,823
CUNY compact		66,000		66,000
Funding from New York State		29,111		29,111
Other	_	2,147		6,577
Total accounts receivable	_	276,636	·	272,511
	_			
Prepaid expense		831		831
Investments - share in the City University of	_			
New York Investment Pool, at market value				
(cost: \$156,660 in 2011 and \$150,286 in 2010) (note 2)		164,348		135,899
Total current assets	_	1,175,151	_	1,119,483
Noncurrent assets				
Capital assets, net (notes 2 and 5)		-		669
	_			_
Total assets	\$	1,175,151	\$	1,120,152
	_			_
Current liabilities				
Accounts payable	\$	7,074	\$	1,327
Due to Imagine Early Learning Centers, LLC (note 6)	_	118,959		86,513
Total current liabilities	_	126,033		87,840
	-			
Net assets				
Unrestricted (note 4)		1,049,118		1,031,643
Invested in capital assets	_			669
Total net assets	\$	1,049,118	\$	1,032,312
	-		_	

See notes to financial statements

# Statement of Revenues, Expenses and Changes in Net Assets

	Year Ended June 30			
	_	2011		2010
Operating revenues Child care fees	\$	75,075	\$	88,999
Federal child care fee subsidies (note 3)	Ψ	185,262	Ψ	183,692
Funding from the State of New York (note 3)		174,664		174,664
Universal Pre-Kindergarten Services grant		54,000		50,004
CUNY Compact		66,000		66,000
Total operating revenues	\$	555,001	\$	563,359
Operating expenses	_			
Child care services (note 6)		554,034		535,926
Supporting services - management and general		19,787		18,960
Depreciation expense (notes 2 and 5)	_	669	_	1,339
Total operating expenses	_	574,490	_	556,225
Operating income (loss)	_	(19,489)	<u> </u>	7,134
Nonoperating revenues				
Realized gain on investments		4,668		4,969
Net change in unrealized gain on investments		22,075		7,521
Interest and dividends		3,461		4,620
CUNY Campaign		6,091		5,838
Total nonoperating revenues	_	36,295	_	22,948
Increase in net assets		16,806		30,082
Net assets, beginning of year	_	1,032,312		1,002,230
Net assets, end of year	\$_	1,049,118	\$	1,032,312

See notes to financial statements

## Statement of Cash Flows

	Year Ended June 30			
		2011		2010
Cash flows from operating activities Receipts of Federal child care fee subsidies Receipts of CUNY Compact Receipts of State of New York funding Receipts from Universal Pre-Kindergarten Services grant Receipts of child care fees Disbursements for child care services Other disbursements Net cash provided by operating activities	\$ 	176,707 66,000 179,094 54,000 75,075 (521,588) (14,040) 15,248	\$ 	174,711 66,000 174,664 50,004 88,999 (524,431) (24,592) 5,355
Cash flows from investing activities Interest and dividends Income (reinvested) in Investment Pool (Increase) in certificates of deposit CUNY Campaign Net cash provided by investing activities	<u>-</u>	3,461 (1,706) (1,030) 6,091 6,816	<u>-</u>	4,620 (2,565) (1,020) 5,838 6,873
Net increase in cash and cash equivalents		22,064		12,228
Cash and cash equivalents, beginning of year	_	607,713	_	595,485
Cash and cash equivalents, end of year	\$_	629,777	\$_	607,713
Reconciliation of operating income (loss) to net cash provided (used) by operating activities  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided by operating activities	\$	(19,489)	\$	7,134
Depreciation Change in assets and liabilities		669		1,339
(Increase) in accounts receivable (Increase) in prepaid expense Increase in due to Imagine Early Learning Centers, LLC		(4,125) - 32,446		(12,511) (3) 11,495
(Increase) decrease in accounts payable	_	5,747	_	(2,099)
Net cash provided by operating activities	\$_	15,248	\$_	5,355

See notes to financial statements

Notes to Financial Statements June 30, 2011

#### Note 1 - Nature of organization

The Student Child Care Center at Lehman College, Inc. (the "Corporation") was organized to operate within the bylaws, policies and regulations of the City University of New York ("CUNY") and the policies, regulations and orders of Herbert H. Lehman College (the "College"). The financial statements are an integral part of CUNY. The purpose of the Corporation is to provide an educational and development program for children of registered degree students at the College during times of regularly scheduled college classroom instruction in order that students with child care responsibilities may pursue their educational programs at the College.

The Corporation was organized exclusively for charitable, educational and scientific purposes and shall not carry on any activities not permitted to be carried on by a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code.

#### Note 2 - Summary of significant accounting policies

The significant accounting policies followed by the Corporation are described below:

#### a. Basis of presentation

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), as prescribed by the Government Accounting Standards Board ("GASB"), as well as applicable codified Financial Accounting Standards Board ("FASB") Standards, unless those pronouncements conflict with or contradict GASB pronouncements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The Corporation has determined that it functions as a Business Type Activity, as defined by GASB.

The Corporation's policy for operating activities in the statement of revenues, expenses and changes in net assets are those that generally result from exchange transactions such as child care fees, and child care grants and fees. Certain other transactions are reported as nonoperating activities. These nonoperating activities include net investment income and CUNY Campaign.

#### b. Use of estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and the reported amounts of revenues and expenses recognized during the year. Actual results could differ from those estimates.

#### c. Deposits and investment risk disclosures

#### Custodial credit risk - deposits

Custodial credit risk of deposits is the risk that in the event of a bank failure the Corporation's deposits may not be returned to it. At June 30, 2011, \$629,777 of the Corporation's cash and cash equivalents were on deposit with one financial institution of which \$379,777 exceeded the Federally insured limit and was exposed to custodial credit risk.

Notes to Financial Statements (continued)
June 30, 2011

#### Concentration of credit risk

The Corporation maintains its cash in financial institutions, which at times may exceed Federally insured limits. This potentially subjects the Corporation to a concentration of credit risk. The Corporation has not previously experienced any losses in such accounts, and as such the Corporation believes it is not exposed to any credit risk on uninsured cash.

The Corporation receives a substantial amount of its support from the Federal government, New York State and The City of New York. A significant reduction in the level of this support, if it were to occur, could have a significant effect on the Corporation's programs and activities.

#### Custodial credit risk - investments

Custodial credit risk as it relates to investments is the risk that in the event of failure of the counterparty of a transaction, the Corporation will not be able to recover the value of its investment portfolio that is in the possession of that failed counterparty. The Corporation has not previously experienced such losses in its investment accounts, and as such the Corporation believes it is not exposed to any credit risk on its investments.

The Corporation's investments are held by the CUNY Investment Pool which is under the control of the Committee on Fiscal Affairs of the Board of Trustees of CUNY. The Committee engages various advisory firms to assist in the management of the Investment Pool.

#### d. Net assets

The Corporation classifies its resources for accounting purposes into the following net asset categories:

Unrestricted: All other categories of net assets, including net assets designated by actions of the Corporation's Board of Directors.

Invested in capital assets: Capital assets, net of accumulated depreciation.

#### e. Cash and cash equivalents

Cash and cash equivalents include all highly liquid investments, with original maturities of three months or less. At June 30, 2011, cash equivalents include a certificate of deposit which is renewed on a monthly basis.

#### f. Capital assets

Equipment is stated at cost at the date of acquisition or, in case of gifts, at fair value at date of donation. Depreciation of equipment is computed using the straight-line method over the estimated useful life of five years.

At June 30, 2011, fully amortized equipment and leasehold improvements were still in service (see note 5).

#### g. Fair value measurement

The Corporation measures and reports its investments at fair value, which is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy that distinguishes between market participant assumptions developed is established based on market data obtained from independent sources (observable inputs) and an entity's own assumptions about market participant assumptions based on the best information available in the circumstances (unobservable inputs). The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels with the highest priority to quoted prices in active markets (Level I) and the lowest priority to unobservable inputs (Level III).

Notes to Financial Statements (continued)
June 30, 2011

Investments measured and reported at fair value are classified and disclosed in one of the following categories:

Level I - Observable inputs such as quoted prices for identical assets or liabilities in active markets.

Level II - Observable inputs other than quoted prices substantiated by market data and observable, either directly or indirectly for the asset or liability. This includes quoted prices for similar assets or liabilities in active markets.

Level III - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value of the measurement. Management of the Corporation's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the investment.

The Corporation's certificates of deposit are reported in the accompanying statement of net assets based on Level II inputs. The investment comprising its share in the City University of New York Investment Pool is reported at fair value based on Level I inputs.

#### h. Revenue

The Corporation derives a portion of its revenue from fees billed to students whose children are provided day care services when earned.

#### i. Subsequent events

Management of the Corporation has evaluated subsequent events through January 20, 2012, and has determined that there were no subsequent events or transactions which would require recognition or disclosure in the financial statements, other than disclosed in note 7.

#### Note 3 - Federal and state fund

The City University of New York is eligible to receive a portion of Child Care Federal Funds for the purpose of increasing the availability, affordability and quality of child care. The grant is intended to provide funding to all functions and support services that are traditionally associated with child care programs and to facilitate the expansion of child care to student parents. The Corporation's allocations of grant funds for each of the fiscal years ended 2011 and 2010 totaled \$185,262 and \$183,692, respectively. Grant amounts represent tuition subsidies to eligible students and are reflected in the statement of revenues, expenses and changes in net assets.

In addition, the Corporation was allocated \$174,664 in each of the fiscal years ended 2011 and 2010, from the State of New York through tax levy appropriations for the provision of child care services at senior and community colleges.

#### Note 4 - Board designated funds

In fiscal 1991, the Board of Directors of the Corporation designated \$100,000 of unrestricted funds as a reserve for expansion of child care services. The balance of this fund totaled \$93,453 at June 30, 2011 and 2010.

Notes to Financial Statements (continued)
June 30, 2011

#### Note 5 - Capital assets

Capital assets consists of:

	<u> </u>	Equipment	 Leasehold Improvements	 Accumulated Depreciation and Amortization	 Net Capital Assets
Balance, June 30, 2009	\$	97,828	\$ 80,840	\$ 176,660	\$ 2,008
Additions		-	-	1,339	(1,339)
Balance, June 30, 2010		97,828	 80,840	177,999	669
Additions		-	-	669	(669)
Balance, June 30, 2011	\$	97,828	\$ 80,840	\$ 178,668	\$ -

#### Note 6 - Child Care Services

The Corporation has engaged Imagine Early Learning Centers, LLC ("Imagine") to provide child care services to children of students of the College. The agreement with Imagine provides for one-year renewals and shall continue through June 30, 2012. For the years ended 2011 and 2010, child care services expense totaled \$554,034 and \$535,926, respectively, of which \$118,959 and \$86,513 was payable to Imagine at June 30, 2011 and 2010, respectively.

#### Note 7 - Subsequent Events

In October 2011, CUNY finalized a contract for the construction of a new child care facility on the Lehman College campus. Construction of the new facility commenced in November 2011 and is expected to be completed during fiscal 2012. Construction costs related to this facility will be funded by CUNY and New York State.

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